| These salary scales are for Singapore, Korea, Hong Kong, Taiwan, Macau (hotels and casinos) and People's Republic of China. <br> This Guide is for Deluxe Hotels with a Minimum Average Room Rate of US\$275.00 <br> Salaries Net of Income Tax (excluding Hong Kong, Macau and Singapore) ${ }^{x 1}$ <br> 300 Rooms - 600 Rooms 4-5 Star International Rated Hotels |  |  |  | $\begin{gathered} 2022 \\ \text { SALARY } \\ \text { RANGE } \end{gathered}$ <br> FORMULATED | $\begin{gathered} 2023 \\ \text { SALARY } \\ \text { RANGE } \\ \text { FORMULATED } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2016-2019 |  |  |  |  |
| Sector I <br> Positions | Lowest <br> Reported | Highest <br> Reported | Average <br> April 2022 | April 2022 | August 2023 |
| General Manager | 116 | $500{ }^{\text {E }}$ | 125 | 130-175 | 180-308 |
| Resident Manager + | 60 | 124 | 68 | 65-77 | 71-91 |
| Rooms Division Manager | 54 | 95 | 60 | 58-62 | 60-72 |
| Front Office Manager | 43 | 88 | 50 | 50-60 | 54-62.8 |
| Executive Housekeeper | 58 | 135 | 66 | 70-75 | 72-79.5 |
| Chief Engineer | 65 | 125 | 74.5 | 73-83 | 76-94 |
| Laundry Manager | 35 | 60 | 45 | 40-46 | 42-48 |
| Food \& Beverage Director ++ | 68 | $145^{\text {l }}$ | 75.3 | 77-90 | 77.6-110 |
| Restaurant Manager (Fine Dining Room) | 41 | 60 | 50 | 49-54 | 50-56 |
| Catering Manager (Sales) | 38 | 53.5 | 47 | 40-50 | 42-53 |
| Banquet Manager (Operations) ^ | 39.5 | 64.2 | 46.3 | 40-50 | 42-54 |
| Executive Chef | 69.3 | 161 | 87.2 | 85-100 | 86-120 |
| Gourmet Restaurant Chef | 57 | 130 | 72 | 71-84 | 72-86 |
| Executive Sous Chef | 48 | $75^{\text {L }}$ | 55 | 55-66 | 56-72 |
| Italian Chef | 63.4 | $120^{\text {L }}$ | 70 | 65-77 | 66-77 |
| Pastry Chef | 59.2 | $120{ }^{\text {L }}$ | 64 | 65-71 | 66-79 |
| Comptroller | 62 | 130 | 72 | 73-85 | 76-88.9 |
| Personnel \& Training Manager | 61.1 | 86 | 68.6 | 68-72 | 68-75 |
| Sales \& Marketing Director | 83.3 | $195^{\text {L }}$ | 95.2 | 96-112 | 96-132 |
| Sales Manager (No. 2) | 45 | 77 | 59.9 | 55-60 | 58-72 |
| Revenue Manager | 42.3 | 65.5 | 49.1 | 46-50 | 47-52 |
| IT Manager | 38 | $85^{\text {L }}$ | 60.4 | 61-71 | 62-72 |
| Social Media Director ${ }^{\text {H }}$ | 31.4 | $73^{\text {L }}$ | 39.9 | 40-44 | 40-45 |

## $\dagger$ Macau and Singapore casinos pay much more.

Some base salaries are inclusive of benefits including housing and transportation allowance.
$\wedge$ Gratuities, which are important part of the income in banquets, are not included.

+ Can be referred to as hotel manager or director of operations.
++ Sometimes the term is Executive Assistant Manager / F\&B, and the position is №. 2 in the hotel due to the size of the property; in which case the food and beverage director's salary as described may be high.

E Managing single unit with fitle GM, with responsibilifies over other hotels. No increase in 2016 as 2 year contract finalized.
L Casino environment.
XI Sometimes accommodation allowance \& other benefits are included in the salary.

Note: Some increase due solely to currency exchange.
Overview: In 2020-2023 we saw little or no substantial increase. In fact, some benefits were removed; this was due to Convid.
Median is defined as a number that represents a midpoint between extremes on a scale of valuation. In some cases where one salary was either ridiculously high or too low and way out of line, we removed it as it would have distorted the true median salary range.
Average is achieved by totaling all salary information and dividing by the number of respondents.
H New role, no historical data.

## Comments:

In the Far East most full-service deluxe hotels are larger than anywhere else in the world except perhaps the UAE. The trend here, is toward hotels in excess of 400 rooms.

* These are base salaries only, benefits vary from company to company.

| Positions | Lowest <br> Reported 2016-2019 | Highest <br> Reported 2016-2019 | Average 2016-2019 | April 2022 | August 2023 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| General Manager | 94.3 | ${ }^{1} 560$ | 125.9 | 120-150 | 140-215 |
| Resident Manager + | 55.8 | ${ }^{\text {L }} 185$ | 68.2 | 60-80 | 66-90 |
| Rooms Division Manager | 48.1 | 86.3 | 61.2 | 53-72 | 54-76.8 |
| Front Office Manager | 35 | 72.5 | 54 | 45-58 | 45-60 |
| Executive Housekeeper | 48.5 | 82 | 65.4 | 60-72 | 60-77 |
| Chief Engineer | 65.1 | 115 | 75.3 | 68-82 | 69-87 |
| Laundry Manager | 32 | 55 | 43.6 | 36-43 | 36-48 |
| Food \& Beverage Director ++ | 64 | 128 | 79.7 | 77.5-101 | 78-102 |
| Restaurant Manager (Fine Dining Room) | 40.1 | 66 | 51 | 48-60 | 48-60 |
| Catering Manager (Sales) | 35 | 55 | 48.2 | 40-50 | 40-52 |
| Banquet Manager (Operations) ${ }^{\wedge}$ | 33 | 57 | 44.5 | 41-48 | 42-48 |
| Executive Chef | 67.5 | 175 | 84.3 | 77-111 | 78-115 |
| Gourmet Restaurant Chef | 56.3 | 92.3 | 70.9 | 66-73 | 67-77.9 |
| Executive Sous Chef | 42 | 65.5 | 50 | 48-54 | 48-60.5 |
| Italian Chef | 50 | 85.9 | 62.1 | 54-70 | 54-72 |
| Pastry Chef | 47.7 | 74.3 | 50 | 46-54 | 48-69 |
| Comptroller | 52.1 | 85.6 | 68 | 60-77 | 60-81 |
| Personnel \& Training Manager | 45.5 | 76.3 | 59 | 57-66 | 59-72 |
| Sales \& Marketing Director | 70.8 | 143.2 | 94.2 | 80-112 | 84-125 |
| Sales Manager (No. 2) | 44 | 77.1 | 57.9 | 49-59 | 49-60 |
| Revenue Manager | 36.8 | 54.2 | 42.3 | 36-43 | 36.5-48 |
| IT Manager | 40 | 62.6 | 42.1 | 40-52 | 42-54 |
| Social Media Director ${ }^{\text {H }}$ | 24.5 | 77.6 | 38.1 | 36-42 | 36-48 |

Notes: Survey reviewed in August 2023
Some increase solely due to currency exchange
Top salaries in these regions are in Philippines
H This is a relatively new role so solaries ore scattered
B This included all benefits in solary, i.i. a car, housing allowance etc. Therefore paid taxation on entire package because of company policy

+ No. 2 in command of the hotel
++ Sometimes the term is Executive Assistant Manager - F8B, and the position is No. 2 in the hotel due to the size of the property; in which case the food and beverage director's salary as described may be increased $10 \%$ to $15 \%$ to compensate for a more senior title


## Comments

In the Far East mosst full service hotels ore larger than onywhere gloadlly, except perhaps UAE. The trend here, even in three and fourstar hotels, is hotels in excess of 400 rooms. Budget and suite hotel groups (long-term-stay
properties) have tripled in last 6 years, especially limited service models like Holiday Inn Express and IBIS Properties. All are base salaries only, benefits vary from company to company. See our International Benefit Program Survey.
Notes: As Business has returned the lack of experience candidates has pushed salary up expedientially
Benefit Program Survey.
^ Gratuities, which are an important part of the income in banquets, etc, are not included but have increased substantially in the last 1 year.
In some cases base salary have not increased. But benefits which are not taxable have increased.
Overview: In 2020-2023 we saw little or no substantial increase. In fact, some benefits were removed; this was due to Convid.
XI Sometimes accommodation allowance \& other benefits are incuded in the salary

